

DAVID SPALDING

HEALTHCARE STRATEGIC GROWTH AND INNOVATION ADVISOR

Dave is a healthcare leader specializing in strategic growth and innovation and has led the development and implementation of nearly a dozen healthcare platforms to manage care and improve outcomes for millions of patients and health plan members.

Value-based Care Focus: In 2015, Dave led the de novo launch of physician-owned ACO networks comprised of 600 independent PCPs covering 250,000 attributed lives in a joint venture company owned by the Texas Medical Association and HCSC. In 2020, he also advanced specialty-led value-based care as the founding General Manager at Cricket Health, an innovative virtual first, renal focused value-based care delivery platform. These initiatives improved quality and saved over \$30 million from Medicare FFS beneficiaries and Medicare Advantage populations under his leadership. Other recent entrepreneurial, value-based care initiatives include founding an MSO enablement platform for small provider practices and developing an MVP analytics platform to support specialist-driven episode of care management.

Governance Background: Dave has served on for-profit and non-profit healthcare boards including Availity LLC, a HCIT leader, Innovis, an acute care hospital in Fargo, ND, Azul, LLC, a national telehealth network and Comunidades Latinas Unidas en Servicio, a provider of programming for underserved immigrant communities. Prior to healthcare, spent a decade in corporate finance and investment banking with a focus on financing high growth companies.

Dave also has significant experience managing health plan and employer benefits platforms including leading the development of a national spending account administration platform, overseeing the largest medical TPA in Minnesota and deploying one of the first employer focused national telehealth networks in a joint venture with AmWell.